

ASSUMPTIONS:	2009-10	2010-11	2011-12	2012-13	2013-14	ADOPTED BUDGET 2014-15	GOAL -YEAR 1 2015-16	ACTUAL YEAR 1 Thru December 2014-2015	Proposed - BUDGET 2015-16	GOAL 2015-16	ESTIMATED 2016-17	ESTIMATED 2017-18	ESTIMATED 2018-19	ESTIMATED 2019-20	ESTIMATED 2020-21	ESTIMATED 2021-22	ESTIMATED 2022-23	ESTIMATED 2023-24	ESTIMATED 2024-25	ESTIMATED 2025-26	ESTIMATED 2026-27	ESTIMATED 2027-28	ESTIMATED 2028-29	ESTIMATED 2029-30	ESTIMATED 2030-31	ESTIMATED 2031-32	ESTIMATED 2032-33	ESTIMATED 2033-34	
	Actual	Actual	Actual	Actual	Actual				% of Adopted																				
General Fund Expenditure # 1	No Prior Data	10.3%	-10.5%	5.3%	4.3%		3.0%	10.5%	9.3%	95.30%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	
Capital Projects - City Hall & Police Station Costs	No Prior Data	4.9%	-1.1%	8.8%	9.6%		3.0%	-10.8%	-31.7%	95.30%	3.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
General Fund Resources # 2	No Prior Data	8.3%	3.8%	19.6%	-100.0%		4.5%	8.2%	21.1%	63.7%	5.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	
Water & Sewer Expenditure # 3	No Prior Data	9.6%	6.3%	16.7%	-13.4%		4.0%	-1.5%	21.1%	63.7%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
Water & Sewer Resources # 4	No Prior Data	-37.0%	18.6%	-0.9%	-100.0%		2.0%	20.7%	-10.8%	53.4%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	
Street Expenditure # 5	No Prior Data	15.1%	-0.1%	45.9%	12.1%		2.5%	-49.6%	-10.8%	53.4%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
Street Resource # 6	No Prior Data	146.5%	-39.9%	-26.4%	7.3%		3.0%	-0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
9-1-1 Excise Tax Fund Expenditure # 7	No Prior Data	-16.5%	-29.3%	-8.6%	-5.6%		2.0%	7.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
9-1-1 Excise Tax Fund Resource # 8	No Prior Data	N/A-Prior Yr +0	N/A-Prior Yr +0	N/A-Prior Yr +0	N/A-Prior Yr +0		25000.0%	24.4%	11.9%	2.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	
State Revenue Sharing Expenditure # 9	No Prior Data	17.6%	-2.6%	106.7%	7.3%		34.4%	-8.1%	11.9%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
State Revenue Sharing Resource # 10	No Prior Data	-6.1%	69.7%	-13.2%	-13.4%		3.0%	46.5%	-8.1%	67.6%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	
Police Levy Expenditure # 11	No Prior Data	15.1%	-8.9%	-5.3%	-5.6%		2.0%	33.2%	-8.1%	67.6%	3.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
Police Levy Resource # 12	No Prior Data	47.0%	39.4%	-45.2%	420.4%		3.0%	58.1%	17.0%	13.5%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	
Fire/Medical Services Levy Expenditure # 13	No Prior Data	15.3%	-7.9%	12.6%	18.4%		2.0%	18.4%	17.0%	13.5%	3.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
Fire/Medical Services Levy Resource # 14	No Prior Data	0.0%	-34.6%	219.8%	-100.0%		3.0%	#DIV/0!	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	
Library / Capital Expenditure # 15	No Prior Data	7.0%	1.1%	33.9%	27.5%		2.0%	#####	0.0%	0.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
Library / Capital Resource # 16	No Prior Data	183.0%	773.8%	-15.5%	-39.9%		3.0%	-98.5%	31.1%	100.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	
Urban Renewal Expenditure # 17	No Prior Data	7.0%	1.1%	33.9%	27.5%		2.0%	6.3%	31.1%	100.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
Urban Renewal Resource # 18	No Prior Data																												
ASSUMPTION # 19	Long Range Estimates are BASED ON / START AT LAST YEARS ACTUAL (2012-13)																												
ASSUMPTION # 20	Master plans for Water, Storm water, Roads and Parks will be needed to access the current conditions of Infrastructure, prioritize projects and determine rate structures to maintain systems in the future.																												
ASSUMPTION # 21	Infrastructure systems have variable life spans, different installation dates and do not need to be replaced at the same time.																												
ASSUMPTION # 22	Restricted funds will be used first on a project if it meets the legal requirements for expenditure.																												
ASSUMPTION # 23	System development charge (SDC) funds will be subtracted from the fund balance totals as they can only be used for system expansion and not maintenance and repair.																												
ASSUMPTION # 24	Urban renewal funds will be expended first on a project if the project is located in the urban renewal district and meets all legal requirements.																												
ASSUMPTION # 25	Estimated Year 1 thru Year 20 are for the Long Range Planning Tool only																												
ASSUMPTION # 26	9-1-1 Expenditure & Resources will be active thru December 31, 2012 and then will become a portion of the Fire & Police Budgets.																												
ASSUMPTION # 27	The Contingency Fund / General Fund account is used to transfer funds to the expenditure accounts within the General Fund.																												
OPTION #:	1																												
Special Capital Projects Included:																													
Capital Projects - City Hall & Police Station																													
Master Plan - Sewer																													
Master Plan - Water																													
Master Plan - Storm Sewer																													
Master Plan - Streets / Paving																													
Capital Project - Library Upgrade																													
DISCUSSION:																													
What the estimated cost, for each individual project will be and how each will be funded.																													
Reasoning for timing																													
PROS																													
CONS																													

GLADSTONE LONG RANGE PLANNING TOOL Date: 05/31/2015 DRAFT		2009-10	2010-11	2011-12	2012-13	2013-14	ADOPTED BUDGET 2014-15	GOAL -YEAR 1 2015-16	ACTUAL YEAR 1 Thru December 2014-2015	Proposed - BUDGET 2015-16	GOAL 2015-16	ESTIMATED 2016-17	ESTIMATED 2017-18	ESTIMATED 2018-19	ESTIMATED 2019-20	ESTIMATED 2020-21	ESTIMATED 2021-22	ESTIMATED 2022-23	ESTIMATED 2023-24	ESTIMATED 2024-25	ESTIMATED 2025-26	ESTIMATED 2026-27	ESTIMATED 2027-28	ESTIMATED 2028-29	ESTIMATED 2029-30	ESTIMATED 2030-31	ESTIMATED 2031-32	ESTIMATED 2032-33	ESTIMATED 2033-34	
URBAN RENEWAL - TOTAL RESOURCES		1,954,228	2,090,735	2,112,973	2,828,408	3,606,825	4,401,097	4,401,097	3,510,308	6,770,874	5,770,874	5,886,291	6,004,017	6,124,098	6,246,580	6,371,511	6,498,941	6,628,920	6,761,499	6,896,729	7,034,663	7,175,356	7,318,864	7,465,241	7,614,546	7,766,837	7,922,173	8,080,617	8,242,229	
RESOURCES GRAND TOTAL		15,242,893	19,689,707	25,992,082	21,551,298	21,543,189	21,219,270	22,052,634	20,013,054	24,397,811	23,065,855	23,770,184	24,245,588	24,730,499	25,225,109	25,729,612	26,244,204	26,769,088	27,304,470	27,850,559	28,407,570	28,975,722	29,555,236	30,146,341	30,749,268	31,364,253	31,991,538	32,631,369	33,283,998	
HAVE ENOUGH RESOURCES (NEED MORE RESOURCES)		No Prior Data	29.0%	32.1%	-17.1%	0.0%	-1.5%	2.4%	-23.0%	10.6%	-5.5%	3.1%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
BALANCE OF RESOURCES AFTER ADOPTED BUDGET EXPENDITURES		7,108,283	10,337,308	16,877,436	10,918,153	11,833,798	0	7,722,013	11,898,393	0	3,999,617	4,790,435	4,696,446	4,594,884	4,485,425	4,367,737	6,167,470	7,758,753	9,130,084	10,269,509	11,164,612	11,802,493	12,169,752	12,252,477	12,036,221	11,505,984	10,646,197	9,440,701	7,872,727	
General Fund Resource Total		2,257,699	2,111,746	2,585,007	2,980,565	3,257,103	0	2,466,560	3,981,077	0	3,469,927	3,574,025	3,554,814	3,532,499	3,506,935	3,477,974	3,445,480	3,409,233	3,369,128	3,324,973	3,276,588	3,223,788	3,166,383	3,104,173	3,036,953	2,964,510	2,886,622	2,803,061	2,713,590	
Storm and Sanitary Sewer Fund Resources		715,716	868,138	901,412	987,138	1,358,308	0	1,399,057	1,226,833	0	0	0	-22,544	-46,215	-71,056	-97,112	-124,428	-153,051	-183,031	-214,418	-247,264	-281,624	-317,554	-355,111	-394,356	-435,350	-478,156	-522,842	-569,476	
Water Fund Resources		662,027	668,508	787,005	917,387	1,038,679	0	1,091,798	1,208,132	0	0	0	-17,290	-35,445	-54,498	-74,481	-95,431	-117,384	-140,378	-164,450	-189,642	-215,995	-243,552	-272,357	-302,456	-333,696	-366,728	-401,000	-436,766	
Street Fund Resources		-31,343	350,102	262,322	641,452	775,300	0	811,901	495,147	0	0	-5,613	-11,507	-17,692	-24,179	-30,980	-38,106	-45,571	-53,385	-61,563	-70,118	-79,064	-88,415	-98,186	-108,393	-119,051	-130,177	-141,767	-153,900	
9-1-1 Excise Tax Fund Resources		66,729	-4,045	6,668	15,770	1,683	0	1,730	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
State Revenue Sharing Fund Resources		525,283	617,931	599,766	1,226,997	1,327,114	0	1,380,277	912,756	0	0	-200	-410	-630	-861	-1,103	-1,357	-1,623	-1,901	-2,192	-2,497	-2,815	-3,148	-3,496	-3,860	-4,239	-4,635	-5,049	-5,480	
Police Levy Fund Resources		497,689	660,491	297,996	334,039	359,916	0	379,241	310,398	0	0	0	-5,902	-12,099	-18,602	-25,423	-32,574	-40,067	-47,915	-56,132	-64,731	-73,726	-83,132	-92,964	-103,238	-113,970	-125,176	-136,874	-149,082	
Fire/Medical Services Levy Fund Resources		465,773	502,586	387,553	565,390	177,968	0	191,449	303,286	0	-802,266	-826,334	-851,867	-878,180	-905,298	-933,245	-962,046	-991,728	-1,022,316	-1,053,838	-1,086,323	-1,119,800	-1,154,300	-1,189,852	-1,226,489	-1,264,244	-1,303,151	-1,343,245	-1,384,562	
Library / Capital Fund Resources		0	2,486,680	9,072,712	535,968	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
BALANCE OF URBAN RENEWAL RESOURCES AFTER ADOPTED BUDGET EXPENDITURES																														
Urban Renewal District - Total Resources		1,948,730	2,075,173	1,976,996	2,713,447	3,537,747	0	300,000	3,505,956	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PROJECT - "WISH LIST":																														
Restore river bank at Meldrum Bar Park																														
Fire Department Training Facility																														
Storm Water Quality Facility in Clackamas Blvd.																														
New City Hall / PD																														
Five Yard Dump Truck																														
New Library																														
Mini Excavator																														
One Ton Dump Truck																														
Welter Park to Abernethy Court Pedway / Bikeway																														
Vector Style Sewer Truck																														
Pedway, Dahl to OOE & Meldrum to Rinearson																														
Replace about 50% of Water System																														
New Sidewalks with Curb Extensions																														
Water Line Replacement - Last 50%																														
Sewer Line Replacement - 100%																														
Fix periodic sewer discharge in to Clackamas River																														
Street Replacement - 100%																														
Total										85,875,000																				